

A guide to fixing workplace problems with your boss

This guide provides First Nations employees with step by step advice on how to fix a problem at work with their boss. You can find more tips and hints on fixing problems at work at fairwork.gov.au/workplace-problems



About our artwork: **Stepping forward**

Stepping forward represents taking the next step on the journey towards reconciliation and the potential possibilities when everyone is included.

Connecting with diverse people, meeting, listening and sharing together, can build respect and trust. Working in concert for a common purpose and united in the mission to make meaningful change.

It serves as a reminder of the dynamism and vibrancy of First Nations people and the lands from which they come, making the emergence of new ideas and ways of being possible that enables the envisioning of a brighter future.

Artist: **Timothy Buckley**

Why should you use this guide?

This guide helps employees fix problems at work

The Fair Work Ombudsman's (our) role is to make sure everyone is following workplace laws. We do this by providing education and advice to the workplace community on what the rules are.

We also have responsibilities to investigate if the rules have been broken. Where we do identify issues, we will enforce the rules and take appropriate action to fix the issues.

Most problems at work happen because people don't know what the law is, or because employees and bosses don't talk about what's bothering them.

Problems can be about:

- ▶ the amount you're being paid and talking about getting more pay
- ▶ getting regular pay slips
- ▶ changing your roster
- ▶ asking for time off from work for leave, Sorry Business, family problems or cultural events
- ▶ your training or apprenticeship
- ▶ the behaviour or actions of workmates
- ▶ feeling bullied, sexually harassed or discriminated against at work.

The best way for you to fix a problem at work is to find out what the law is and then yarn to your boss.

This guide will take you through a simple 4-step process to help you.

Step 1: **Check the law**

Step 2: **Yarn to your boss**

Step 3: **Put it in writing**

Step 4: **Take further action**



Step 1:

Check the law



If you think you're not getting the right pay or entitlements (the things you should be getting as part of your job) the first thing you need to do is to find out what the law is — or the rules for your job.



Rules for your job

The National Employment Standards (NES) are rules about minimum entitlements for your job. They include rules about working hours, taking leave and ending a job. All employees get the NES. Find out more at fairwork.gov.au/nas

Other rules about minimum pay and conditions for your job might be written in an enterprise agreement.

If there's no enterprise agreement, there might be an award which sets out the other rules for your job. Your award depends on what sort of business your boss has and what sort of work you do.

If your job doesn't have an enterprise agreement or an award you still get the NES and National Minimum Wage.

You can also make rules with your boss about minimum pay and conditions for your job. This is called an employment contract and can be made in writing or by talking with your boss.

An employment contract cannot give you less than the rules set out in the NES, your enterprise agreement or your award.

You have the right to talk about (or not talk about) your current or past pay. You can also choose to talk about the terms and conditions of your job that would be needed to work out your pay, for example your hours of work.

You can also ask other employees the same questions, but they don't have to share this information with you if they don't want to.

For more information about these rights, including when they started applying and who they apply to, see Pay secrecy at fairwork.gov.au/pay-secrecy

Ask your boss or search our website to find out if there is an enterprise agreement or award for your job at fairwork.gov.au/finding-an-agreement



The right pay for your job

The right pay for your job comes from your enterprise agreement, award, contract of employment or the National Minimum Wage.

If there is an award for your job, you can use our Pay Calculator (PACT) to work out your pay, penalties and allowances at fairwork.gov.au/pact

You must get a pay slip within one working day of your pay day, even if you are on leave. They can be given to you electronically or on paper. If you don't get a pay slip or if the information on your pay slip is wrong, you should talk to your boss. It's also a good idea to write down when you work and how much you are paid until you start getting pay slips.

Find out more at fairwork.gov.au/payslips



Taking leave from your job

Employees can take leave for lots of reasons, including to take a holiday, because they are sick, for Sorry Business or to do something to deal with family and domestic violence.

Rules about leave for all employees are in the NES. Your award, enterprise agreement or contract of employment might have rules about leave but they can't be less than what is in the NES.

Use our Leave Calculator (PACT) to work out how much leave you should have at fairwork.gov.au/leavecalculator



Discrimination

Discrimination in the workplace is illegal.

Discrimination can happen when a boss sacks, injures or changes your job in a bad way because of things like your race, religion, gender, gender identity, sexuality, intersex status, age, disability, pregnancy, breastfeeding, family or carer's responsibilities, or because you are (or have been) experiencing family and domestic violence.

If you think you have been discriminated against in the workplace, find more information to help you deal with this problem at fairwork.gov.au/discrimination



Get ready to talk to your boss

It can be hard to keep track of the rules for your job, but you will need this information when you talk to your boss.

To get ready to talk to your boss, it's a good idea to register for an online account with us at fairwork.gov.au/register so you'll be able to:

- ▶ ask questions about your job
- ▶ save information from our calculators about your pay and leave
- ▶ save your favourite pages from fairwork.gov.au to read with your boss.

There are common workplace problems. We have step by step advice on dealing with some of the common problems that employees can experience, including:

- ▶ [My pay doesn't seem right](#)
- ▶ [I've been fired and I'm not sure what I'm entitled to](#)
- ▶ [Help with bullying in the workplace](#)
- ▶ [I'm not getting pay slips.](#)

Find information about these common workplace problems and simple steps you can take to fix them at fairwork.gov.au/common-workplace-problems

You can also call 13 13 94 to talk to an adviser about the rules for your job.



Gather as much information as you can

There are other documents and pieces of information that can help you to get ready to talk to your boss about a problem. Giving your boss as much information as you can makes it easier for them to understand and work with you to fix the problem.

Other documents and information that can help with a problem are:

- ▶ pay slips
- ▶ payment summaries, bank statements or other financial records showing what you've been paid
- ▶ diary entries about hours you worked, significant events, conversations with your boss or other employees and meetings
- ▶ rosters, timesheets, and leave requests and approvals
- ▶ other information such as position descriptions or employment contracts
- ▶ printed information to give to your boss from fairwork.gov.au
- ▶ details of what you've been paid and calculations of what you think is owed.





Dawn's part-time job

Dawn got a part-time job at a local restaurant. Her friend Tracey also works at a restaurant on the same street.

Dawn finds out that she is being paid less than Tracey. She doesn't understand why, because they're doing the same work.

Rather than going straight to her boss to complain, Dawn decides to check her pay using the Pay Calculator (PACT) at fairwork.gov.au/pact

It's a good thing Dawn checked the law, because she found out that her boss is paying her the right amount.

It turns out Tracey gets more money because she's a casual employee. Casuals get paid more because they don't get entitlements like annual leave and paid sick leave.



Tip to remember

Your boss must give you at least the minimum pay rates and conditions in the NES, your award or enterprise agreement. If you don't have an award or enterprise agreement you have to be paid at least the National Minimum Wage.

If you need information about other things like super, tax, workplace health and safety, bullying and sexual harassment, see the **Where to find more information** section at the end of this guide for a list of contacts that can help you.

Step 2:

Yarn to your boss



The best way to fix a problem at work is to talk with your boss. This might be hard, but talking about problems when they come up will help you to:

- ▶ keep a good relationship with your boss
- ▶ understand rules about your job
- ▶ get the right pay and entitlements
- ▶ share ideas with your boss about how the problem can be sorted out
- ▶ avoid bigger problems later
- ▶ show others in your workplace how they can do the same thing.

Some people avoid talking about problems because it makes them feel shame or discomfort, but most problems at work won't go away by themselves.

If there is a problem at work, talk about it straight away. Remember, your boss might not know that there is a problem and sorting it out quickly means both of you can get on with the job. Be clear about what the problem is and give your boss the information you have collected (see Step 1 on previous page).



Do you need help having a difficult conversation with your boss?

Our Online learning centre has a free course to prepare you for a difficult talk with your boss. The course will show you how to yarn to your boss about getting the right pay, taking leave for things like Sorry Business and changing your hours at work. Find the course at fairwork.gov.au/learning

You might feel shame or discomfort speaking to your boss because you're not sure how they'll respond, or because you feel your boss is part of the problem. It's a good idea to think about who else you can yarn to at work, such as a workmate, another senior person, a human resources officer, or an Indigenous liaison or employment officer.



Tip to remember

Find a good time to yarn to your boss about a problem at work and get some help if you're worried or feel ashamed about talking.



Trisha's annual leave

Trisha is planning to visit her community and asks her boss how much annual leave she has. Her boss Wendy says that Trisha has 2 weeks annual leave.

This is one week less annual leave than Trisha thought. But, before saying there's a problem, Trisha double checks on the Leave Calculator (PACT) at fairwork.gov.au/leavecalculator

The calculator says that Trisha has 3 weeks annual leave, just like she thought. Trisha prints the results from the Leave Calculator (PACT), and has a yarn with Wendy about her leave.

During their yarn, Trisha shows Wendy the results from the Leave Calculator (PACT). This helps Wendy to see that the leave records kept by the business are wrong — they show that Trisha took 3 weeks leave earlier this year, when in fact she only took 2 weeks.

Wendy says she is sorry for the mistake and agrees to fix Trisha's leave balance. By talking to her boss in a polite and professional way, Trisha sorted the problem out quickly.



Billy's difficult conversation

Billy is a truck driver who has recently started work with a mining company. Billy is worried because he needs to ask for some time off for Sorry Business, but he's not sure if he's allowed to take leave and what his boss will say.

Billy is nervous about speaking to his boss, so he does the Difficult Conversations in the workplace — employee course at fairwork.gov.au/learning. The course helps him practise what to say to his boss and makes him feel more confident about yarning to him.

Billy also talks to his cousin Jimmy, who has worked at the same company for a longer time and is mates with the boss.

The next day Billy meets with his boss and explains why he needs some time off for Sorry Business. Billy's boss listens to his request and agrees to give Billy some time away from work.

Step 3:

Put it in writing



If you've tried talking to your boss and you haven't been able to solve the problem, the next step is to write down what you are worried about.

Writing the problem down can make it easier for everyone to understand what needs to be fixed.

Be calm and careful not to blame your boss for something, as this can make things worse. You should write down your ideas about how the problem can be sorted out.

It's okay to use email to write to your boss.

You can also give a letter to your boss at work, but make sure you keep a copy.



Need help writing to your boss?

If you need help writing to your boss, use the example letter attached to this guide (**Attachment 1**).

Remember, you'll need to change the letter so that it's right for your type of problem.



Tips for writing to your boss

Remember to:

- ▶ be calm and polite — being angry or rude won't help you sort out the problem
- ▶ clearly say what the problem is and your idea for fixing the problem
- ▶ refer to the conversation you had in Step 2 and any other time you have tried to sort out the problem
- ▶ include the information you gathered in Step 1, such as copies of pay slips, leave records or information from [fairwork.gov.au](https://www.fairwork.gov.au)
- ▶ get some help from a trusted friend, family member or workmate if you need some help writing the letter or want some advice on what to write
- ▶ give your boss a fair amount of time to respond (usually 7 to 14 days)
- ▶ keep a copy of the letter or email.



Tip to remember

A clear, respectful letter to your boss saying what the problem is can help to sort things out.



Jack's pay

Jack has been working as an apprentice mechanic for 2 years. He recently completed the assessments to move on to the third year of his apprenticeship.

Jack spoke to his boss to let him know that he is now in his third year and that his pay rate should go up. His boss told him that he will check the rate and get back to him. After 2 weeks, Jack checks his pay slip and notices his pay rate hasn't changed. When he yawns to his boss about it, his boss says he is too busy to sort the problem out right now.

Since Jack has already tried to talk with his boss and the problem has not been fixed, he puts his problem in writing. Jack writes a simple, clear letter that says he is worried about the delay in updating his pay. He also includes information about what his new pay rate should be from [fairwork.gov.au/pay](https://www.fairwork.gov.au/pay)

A few days after Jack gave his boss the letter he is called into his boss's office. His boss tells him that he realises this problem is important to Jack and that he will fix it.

Jack's next pay slip shows the new pay rate and some extra money to pay Jack back for the money he didn't get because of the delay.



Step 4:

Take further action



Dealing directly with your boss is the best way for you to sort out a problem. But if you have taken the steps in this guide and you haven't been able to fix the problem, you will need to think about what to do next.

If you still want to sort the problem out, the next step will be asking someone else to help.

This might be us, the Fair Work Commission (the Commission), a union, a lawyer or a court. Who you choose will depend on the problem you are trying to fix.



How the Fair Work Ombudsman can help

You can request free help from us. To ask us for help with your workplace problem visit our Workplace problems page at fairwork.gov.au/workplace-problems

When you report your workplace problem to us, we assess it to decide how we will respond. This can include:

- ▶ giving information, advice and education on workplace rights and rules
- ▶ helping you with practical tools and resources such as templates and online courses which can help with resolving disputes
- ▶ inquiring and investigating whether workplace rules have been broken
- ▶ using our powers to make sure that when workplaces break the rules, the problem is fixed. We might do this by giving them a type of notice called a compliance notice saying they have to pay the money they owe you. We might also give them a type of fine called an infringement notice or take them to court.

When a workplace issue is reported to us, the action we take depends on what the issue is about and how serious it is. We look at each problem that is raised with us and use a range of criteria to determine how we will respond.

As part of this process, it's important to remember that we don't take the side of the boss or the employee. We help both to make sure the rules are followed.

If you would like to ask for our help with a workplace problem visit fairwork.gov.au/workplace-problems



How the Fair Work Commission can help

An employee, their boss or their representative may refer a workplace problem to the Commission if they aren't able to fix it within their workplace. Find out more information on the Commission's website at fwc.gov.au/issues-we-help



Unions

Unions represent employees and can provide their members with information, advice and support. If you're a member of a union you might want to contact them for help.

For information about union membership and how your union could help you, contact Australian Unions at australianunions.org.au



Legal advice

You can seek legal advice from a lawyer or community legal centre at any time. There may also be a community legal service in your State or Territory dedicated specifically for First Nations people. To find a community legal centre go to fairwork.gov.au/links

To find a lawyer, visit the law institute or law society within your State or Territory.



Small claims action

A small claim is where you ask a court to recover any money owed to you.

A small claim is faster, cheaper and more informal than a normal court case. You don't need to be an expert and lawyers aren't usually involved.

You can use the small claims process if you're trying to get back up to \$100,000. If you believe you're owed more than this, you should seek legal advice about other options.

Before making a small claim application, it's a good idea to write to your boss again to remind them of the problem and let them know that you still want to fix it. You should also let them know that you might make a small claim application.

For more information on small claims see fairwork.gov.au/smallclaims



Tip to remember

If you've tried yarning with and writing to your boss but the problem still isn't fixed, you might need to get some more help. You can call **13 13 94** to talk to an adviser.



Gathering evidence to take further action

When you ask someone else to help with a problem at work, it's a good idea to give them any information or records you need to help sort the problem out. Include the information you gathered in Step 1.

Your boss must keep records of things about your job, including how much you've been paid, the hours you've worked and any leave that you've taken.



You can ask your boss for a copy of these records

If you need help asking your boss for these records, use the example 'request for records' attached to this guide (**Attachment 2**). Remember to change the request to suit your own problem and the records you need.



Tips for asking your boss for records

Remember to:

- ▶ ask for the records you need in writing and keep a copy. This could be in a letter or email
- ▶ be clear about what you are asking for, for example, pay slips and timesheets. Also be clear on the dates you need them for, for example, the last 3 months
- ▶ keep the request simple and be respectful
- ▶ provide a reasonable time for your boss to respond, usually 14 days
- ▶ if you don't hear back, follow up by talking to them at work or with a phone call or email.



Tip to remember

Gather all the information you need so that you can get someone to help you to sort out a problem with your boss or your workplace.

Checklist

Here are some simple steps to help you sort out problems at work.

Look through this list and make sure you have completed each step that fits your problem.



Check your rights

I have:

- ☐ checked my pay and conditions at fairwork.gov.au/pay
- ☐ signed up for My account at fairwork.gov.au/register
- ☐ printed or saved the information I need from fairwork.gov.au
- ☐ worked out what I have been paid and what I think I'm owed
- ☐ checked common workplace problems and how they can be fixed at fairwork.gov.au/common-workplace-problems
- ☐ got support from someone in the community if I have problems with any of these steps.



Yarn to your boss

I have:

- ☐ done the Difficult conversations in the workplace — employee course at fairwork.gov.au/learning
- ☐ worked out a good time to discuss the problems with my boss
- ☐ got all the information I need to help explain the problem to my boss
- ☐ got ideas for how to fix the problem with my boss
- ☐ got support from someone to help me if I'm having problems yarning with my boss or are worried about it.



Put it in writing

I have:

- ☐ used clear and respectful language
- ☐ clearly told my boss what the problem is and how I think it can be fixed
- ☐ kept a copy of the letter or email
- ☐ found someone to help me (if I need help) to put my problems in writing.



Take further action

I have (some may not apply):

- ☐ gathered the information I need to take further action
- ☐ spoken to the Fair Work Ombudsman for help
- ☐ written to my boss again telling them I'm thinking about taking legal action if the problem is not sorted out
- ☐ got some help from a union or a lawyer
- ☐ got some help from a trusted local community member or organisation.

Where to find more information

Enterprise agreements

These are agreements between bosses and employees about terms and conditions of jobs in their workplace. The Commission can help you deal with disputes about an enterprise agreement.

You can check if you are covered by an enterprise agreement by visiting our website at fairwork.gov.au/finding-an-agreement

Workplace health and safety

Each State and Territory has a local workplace health and safety organisation which makes sure laws about workplace health and safety are followed. This includes helping with problems such as bullying and harassment. You can find the contact details for these organisations at fairwork.gov.au/links

Tax and super

In most cases, your boss must take tax from your wages and pay super for you.

Find out more about tax and super at the Australian Taxation Office website at ato.gov.au

Bullying and sexual harassment

Everyone has the right to not be bullied or sexually harassed at work.

If you are dealing with a bullying or sexual harassment problem at work, the Commission can help. For more information go to fwc.gov.au/issues-we-help

We can also help with some problems around sexual harassment at work. For more information visit fairwork.gov.au/sexual-harassment

Discrimination

Discrimination in the workplace is illegal. For more information about discrimination in the workplace go to

fairwork.gov.au/discrimination

The Australian Human Rights Commission can also help with discrimination issues in the workplace. For more information go to humanrights.gov.au

Personal support

Dealing with problems at work can cause stress.

If you're having trouble dealing with problems at work and are feeling down, support is available from Beyond Blue at beyondblue.org.au and Lifeline at lifeline.org.au

Attachment 1

Example of a letter to send your boss

You can use this example letter to help you write to your boss about a problem at work. You may want to get someone you trust to help you or check the final letter before you send it. If you need more information visit [fairwork.gov.au](https://www.fairwork.gov.au) or contact the Fair Work Infoline on **13 13 94**.

Business Name Pty Ltd
123 Sample Street
Suburb STATE 0000

9 August 2025

Dear John,

Thank you for meeting with me on 5 August 2025 to talk about my pay.

As discussed, the pay rate I'm receiving is below the award minimum for my job. I have checked my most recent pay slip and the issues we discussed have not been fixed.

I have checked the Fair Work Ombudsman's website and my job is covered by the Storage Services and Wholesale Award (the Award). Under the Award, I believe my duties come under the Storeworker grade 2 classification. The Award pay rate for a full-time Storeworker grade 2 is \$26.70 per hour. I'm currently receiving only \$25.80 per hour.

As this pay rate applied from 1 July 2025, I have calculated that I am owed \$147.83 in backpay. I have attached the following documents that show how I have calculated this:

- a pay slip showing my current pay rate
- the current pay rate for a Storeworker grade 2 that I got from [fairwork.gov.au](https://www.fairwork.gov.au)
- my backpay calculations.

You can find a copy of the Award and information about pay and other employee entitlements on the Fair Work Ombudsman's website at [fairwork.gov.au](https://www.fairwork.gov.au) or by calling **13 13 94**.

I ask that you please increase my pay rate and also backpay the amount owed as soon as possible. I am happy to discuss this further with you or you can respond by email at bill.johnston@myhomeemail.com.au.

Yours sincerely,

Bill Johnston

Attachment 2

Example of a request for records

You can use this example to help you write to your boss requesting a copy of your records. If you need more information visit fairwork.gov.au or contact the Fair Work Infoline on **13 13 94**.

Business Name Cafe
1234 Sample Court
Suburb STATE 0000

16 June 2025

Dear Jane,

I am a former employee at Business Name Cafe. I worked as a chef at your Suburb location between March 2024 and February 2025. I would like to check my employment entitlements during that time.

To do this, I need information from my employment records. Can you please provide me with the following records for the period 7 March 2024 to 22 February 2025:

- the business' legal name and ABN
- my start date
- my termination date and the reason for my termination
- my employment status (full-time, part-time or casual)
- records of the hours I worked (including date/day of the week, start and finish times and breaks)
- pay slips or other records of my pay (including loadings, penalty rates, overtime and other amounts)
- any deductions from my pay
- my leave records showing leave accrued and taken (both paid and unpaid).

Please note that I am allowed to obtain copies of these records under the Fair Work Regulations 2009. Please provide these records to me by 7 July 2025. They can be sent by post to my home address at 123 Sample Street, Suburb STATE 0000, or by email at tania.johnson@myhomeemail.com.au. Please contact me on 0444 123 456 if you would like to discuss this request.

Yours sincerely

Tania Johnson

Contact us

Fair Work online: fairwork.gov.au

Fair Work Infoline: **13 13 94**

Need language help?

Contact the Translating and Interpreting Service (TIS) on **13 14 50**

Help for people who are deaf or have hearing or speech difficulties

You can contact us through the National Relay Service (NRS).

Select your **preferred access option** and give our phone number: **13 13 94**



The Fair Work Ombudsman is committed to providing you with advice that you can rely on. The information contained in this fact sheet is general in nature. If you are unsure about how it applies to your situation you can call our Infoline on 13 13 94 or speak with a union, industry association or a workplace relations professional.

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